UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 4, 2023

CAPITAL CITY BANK GROUP, INC.

(Exact name of registrant as specified in its charter)

| Florida | 0-13358 | 59-2273542 |
|---|--------------------------|-----------------------------------|
| (State of Incorporation) | (Commission File Number) | (IRS Employer Identification No.) |
| 217 North Monroe Street, Tallahassee, Florida | | 32301 |
| (Address of principal executive offices | | (Zip Code) |

Registrant's telephone number, including area code: (850) 402-7821

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
|--------------------------------|-------------------|---|
| Common Stock, Par value \$0.01 | CCBG | Nasdaq Stock Market, LLC |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards pursuant to Section 13(a) of The Exchange Act. \Box

CAPITAL CITY BANK GROUP, INC.

FORM 8- K CURRENT REPORT

Item 7.01 Regulation FD Disclosure

Capital City Bank Group, Inc. posted to its internet website (www.ccbg.com) a second quarter 2023 Investor Presentation.

A copy of the presentation materials is being furnished as Exhibit 99.1 to this report, substantially in the form intended to be used. Exhibit 99.1 is incorporated by reference under this Item 7.01.

In accordance with general instruction B.2 of Current Report on Form 8-K, this information (including Exhibit 99.1) is furnished and shall not be deemed filed for purposes of Section 18 of the Securities Exchange Act of 1934.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits. The exhibits listed in the exhibit index are furnished pursuant to Regulation FD as part of this Current Report on Form 8-K and shall not be deemed filed for purposes of Section 18 of the Securities and Exchange Act of 1934.

Item No. Description of Exhibit

99.1 Copy of second quarter 2023 Investor Presentation for Capital City Bank Group, Inc.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

CAPITAL CITY BANK GROUP, INC.

Date: August 4, 2023

By: <u>/s/ Jeptha E. Larkin</u> Jeptha E. Larkin, Executive Vice President and Chief Financial Officer

| EXHIBIT I | NDEX |
|-----------|------|
|-----------|------|

| Exhibit | |
|---------|-------------|
| Number | Description |
| | |

99.1 Investor Presentation for second quarter 2023.



INVESTOR PRESENTATION SECOND QUARTER 2023

NASDAQ: CCBG



FORWARD-LOOKING STATEMENTS

This presentation includes forward-looking statements, including statements about future results. These statements are subject to uncertainties and risks that could cause the Company's future results to differ materially. The following factors, among others, could cause the Company's actual results to differ: our ability to successfully manage credit risk, interest rate risk, liquidity risk, and other risks inherent to our industry; legislative or regulatory changes; adverse developments in the financial services industry generally, such as the recent bank failures and any related impact on depositor behavior; the effects of changes in the level of checking or savings account deposits and the competition for deposits on our funding costs, net interest margin and ability to replace maturing deposits and advances, as necessary; the effects of actions taken by governmental gencies to stabilize the financial system and the effectiveness of such actions; changes in monetary and fiscal policies of the U.S. Government; inflation, interest rate, market and monetary fluctuations; the effects of security breaches and computer viruses that may affect our computer systems or fraud related to debit card products; the accuracy of our financial statement estimates and assumptions, including the estimates used for our allowance for credit losses, deferred tax asset valuation and pension plan; changes in our liquidity position; changes in accounting principles, policies, practices or guidelines; the frequency and magnitude of foreclosure of our loans; the effects of our lack of a diversified loan portfolio, including the risks of loan segments, geographic and industry concentrations; the strength of the United States economy in general and the strength of the local economies in which we conduct operations; our ability to declare and pay dividends, the payment of which is subject to our capital requirements; changes in the securities and real estate markets; structural changes in the markets for origination, sale and servicing of residential mortgages; uncertainty in the pricing of residential mortgage loans that we sell, as well as competition for the mortgage servicing rights related to these loans and related interest rate risk or price risk resulting from retaining mortgage servicing rights and the potential effects of higher interest rates on our loan origination volumes; the effect of corporate restructuring, acquisitions or dispositions, including the actual restructuring and other related charges and the failure to achieve the expected gains, revenue growth or expense savings from such corporate restructuring, acquisitions or dispositions; the effects of natural disasters, harsh weather conditions (including hurricanes), widespread health emergencies (including pandemics, such as the COVID-19 pandemic), military conflict, terrorism, civil unrest or other geopolitical events; our ability to comply with the extensive laws and regulations to which we are subject, including the laws for each jurisdiction where we operate; the willingness of clients to accept third-party products and services rather than our products and services and vice versa; increased competition and its effect on pricing; technological changes; the outcomes of litigation or regulatory proceedings; negative publicity and the impact on our reputation; changes in consumer spending and saving habits; growth and profitability of our noninterest income; the limited trading activity of our common stock; the concentration of ownership of our common stock; anti-takeover provisions under federal and state law as well as our Articles of Incorporation and our Bylaws; other risks described from time to time in our filings with the Securities and Exchange Commission; and our ability to manage the risks involved in the foregoing. Additional factors can be found in our Annual Report on Form 10-K for the fiscal year ended December 31, 2022, and our other filings with the SEC, which are available at the SEC's internet site (http://www.sec.gov).



CORPORATE PROFILE



WHY CCBG?

- Florida and Georgia Growth and Demographics
 - Combination of Stable Legacy Markets and High Growth New Markets
- Strong Deposit Franchise
 - Provides Low-Cost Funding
 - Granular and Diversified
- Low Execution Risk
 - Strong Credit Quality
 - Diversified Revenues (Wealth, Mortgage)
- Strong Capital Ability to Deploy
 TBV/Share Growth of 12% Annualized Over Last 5 years
- Seasoned and Experienced Bankers
 - Strong Insider Ownership
 - Multiple Business Cycles

ACCOLADES

Forbes

Capital City Bank named one of "America's Best-In-State Banks" by Forbes 2023

Selection made from direct consumer feedback and online reviews



11 CONSECUTIVE YEARS "Best Banks to Work For" by American Bankers Association

Ranked #29 out of 90 banks nationwide



12 CONSECUTIVE YEARS "Best Companies to Work for in Florida" by Florida Trend 2023

Ranked #24 in the "Large Companies" category



AT A GLANCE

FLORIDA

- ↘ Highest Migration Rate in the U.S.[™]
- > Population growth rate is two times national average
- → Highest Net Income Migration' in the Country 2020-2021[™]
 - \$39.2 Billion
 - \$4.48 Million in income gained per hour over the year
 - Florida gained income from all but 2 states
- → State budget continues to grow: \$116.5B
- Business-friendly State with No Personal Income Tax

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GEORGIA

- ↘ 7th Highest Migration Rate in U.S.
- ≥ 8th Most Populous State
- Substitution of the second second
- ☑ Georgia Boasts a Competitive Fiscal and Tax Structure⁽³⁾
- ↘ Cobb and Gwinnett Counties are Home to Major Businesses
 - Cobb County is headquarters to The Home Depot, Atlanta Braves, Lockheed Martin Aeronautics Company among others
 - Gwinnett County boasted 26 company relocations and expansions in 2022⁽⁴⁾

FLORIDA LEGACY MARKETS

| | TALLAHASSEE MSA | GAINESVILLE MSA |
|--|--|---|
| Total Deposits (in Thousands) | \$1,702,722 | \$541,656 |
| Market Share ⁽¹⁾ | 16.7% | 8.2% |
| Market Share Rank ^{(II} | #2 | #4 |
| Top 3 Industries | Government, Education, Professional | Education, Healthcare, Retail Distribution |
| Projected Population Growth ⁽²⁾ | 2.8% | 4.9% |
| Projected HH Income Growth ⁽²⁾ | 9.9% | 13.5% |

| Total Deposits | \$1,210,906 |
|-----------------------------|---|
| Market Share ^{mai} | 9.7% |
| Market Champions | Agriculture, Manufacturing, County Seat |

Top 3 Market Share in 7 of 11 Markets

MARKET DEMOGRAPHICS

| | POPULATION GROWTH RATE | | HOUSEHOLD | |
|----------------------|------------------------|-----------|--------------------|----------------------------|
| | 2010-2023 | 2023-2028 | Median Income 2023 | Projected Growth 2023-2028 |
| CCBG Florida Markets | 17.50% | 5.70% | \$53,467 | 12.40% |
| Florida | 17.80% | 5.00% | \$65,813 | 11.00% |
| United States | 8.30% | 2.10% | \$73,503 | 13.30% |

(1) S&P Global Market (2) Projected Change from 2023-2028 (Nielson) (3) Excludes Markets with < 2% Share

GEORGIA LEGACY MARKET

MACON MSA

| Total Deposits (in Thousands)() | \$148,580 |
|--|-----------------------------------|
| Market Share ^(I) | 2.8% |
| Market Share Rank ⁽¹⁾ | #10 |
| Top 3 Industries | Education, Healthcare, Defense |
| Projected Population Growth ⁽²⁾ | 0.8% |
| Projected HH Income Growth ⁽²⁾ | 17.7% |

| RURAL COMBINED - 3 MARKETS | |
|------------------------------|---|
| Total Deposits | \$321,143 |
| Market Share ^{rich} | 8.5% |
| Market Champions | Agriculture, Manufacturing, County Seat |

MARKET DEMOGRAPHICS

| | POPULATION GROWTH RATE | | HOUSEHOLD | |
|----------------------|------------------------|-----------|--------------------|----------------------------|
| | 2010-2023 | 2023-2028 | Median Income 2023 | Projected Growth 2023-2028 |
| CCBG Georgia Markets | 15.86% | 3.96% | \$56,029 | 5.10% |
| Georgia | 12.83% | 3.73% | \$70,349 | 13.87% |
| United States | 8.30% | 2.10% | \$73,503 | 13.30% |

(1) S&P Global Market (2) Projected Change from 2023-2028 (Nielson) (3) Excludes Markets with < 2% Share (4) U.S. Census Bureau

NEW MARKET DEMOGRAPHICS

EMERALD COAST

| | BAY COUNTY MARKET | WALTON COUNTY MARKET |
|--|--|-----------------------------------|
| CCB Offices | Breakfast Point office opened Q2-20; Lynn Haven planned to open Q3-23; West Bay office planned to open Q1-24 | Watersound office opened in Q1-23 |
| Population Growth Rate 2010-202310 | 6.8% | 49.8% |
| Projected Population Growth ⁽²⁾ | 5.2% | 12.2% |
| HH Median Income 2023® | \$68,722 | \$70,073 |
| Projected HH Income Growth ⁽²⁾ | 18.8% | 11.1% |

ST JOE COMPANY - A Diversified Real Estate Operating Company (Commercial, Hospitality, & Residential)

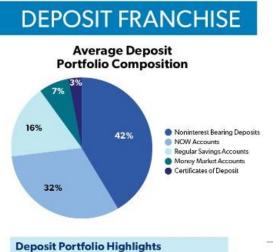
Significant Land Holdings for Development Significant Migration from Other States • 169,000 acres owned in Walton, Gulf, * Latitude Margaritaville Watersound **Bay Counties** (Residential – 3, 500 homes) – Buyers from Entitlements to develop over 170,000 46 states Childements to develop over 170,000
 46 states
 residential units and over 20 million sq ft of
 • Watersound Origins (Residential – 1,100 non-residential use property homes) - Buyers from 32 states

Recent Trends

- . Moving to area to live full-time -
- away from large Metro markets Broad demographics Schools (Walton County ranked
- #3 in Florida)

| NORTHERN ARC | | | | |
|--|---------------------------------|-------------------------------|--|--|
| | COBB COUNTY MARKET | GWINNETT COUNTY MARKET | | |
| CCB Office Opened | Marietta office opened in Q4-22 | Duluth office opened in Q2-23 | | |
| Population Growth 2010-2023(1) | 12.8% | 22.3% | | |
| Projected Population Growth ⁽¹⁾ (2023-2028) | 3.4% | 5.3% | | |
| Median HH Income 2023 ⁽¹⁾ | \$90,991 | \$84,610 | | |
| Projected HH Income Growth (1) (2023-2028) | 13.8% | 15.1% | | |

(1) S&P Capital IQ (2) S&P Glabal Market Intelligence ESRI; U.S. Census Bureau

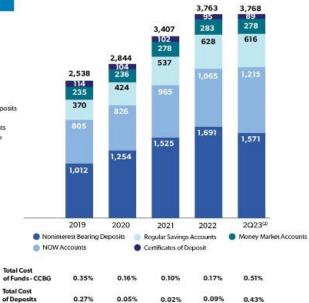


CAGR^{|4|} of ~ 12.16% DDA, ~ 8.96% MMA/SAV/NOW

• 98% Core Deposit⁽¹⁾ to Total Deposit⁽²⁾

• 40% Noninterest Bearing Balance

| Deposit Beta His | story | | | |
|--------------------|-------------------------|--------------------------|--|--|
| RATE CYCLE | INT BEARING DEPOSITS | TOTAL DEPOSITS 33% | | |
| 4Q.2003 to 4Q.2006 | 42% | | | |
| 4Q.2015 to 4Q.2018 | 15% | 9% | | |
| 1Q.2022 to 2Q.2023 | 10% | 6% | | |



Average Deposit Growth

(1) Total Deposits less CDs

Total Cost of Funds - Peer⁽³⁾

0.27%

0.89%

0.05%

0.69%

(2) YTD (2) YTD (3) Publicly Traded \$1-\$5 Billion SE Commercial Banks (Source: S+P Market Intelligence) (4) 2019 to 2023

0.02%

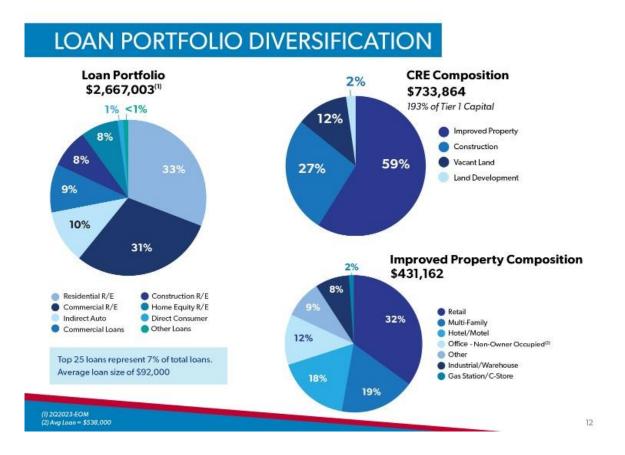
0.30%

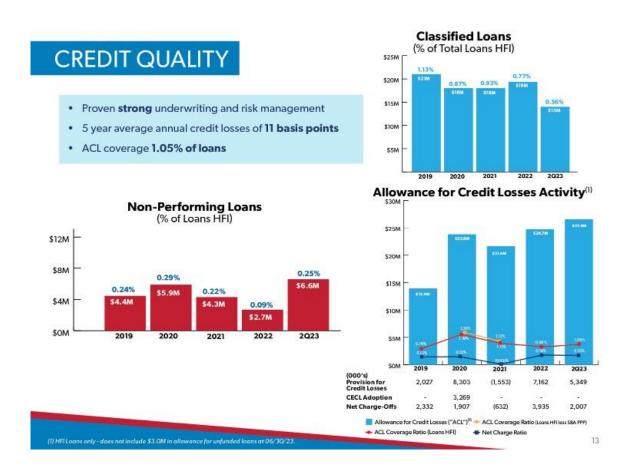
0.09%

0.46%

0.43%

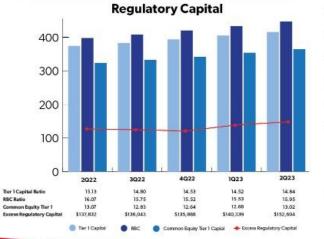
1.21%





CAPITAL

- YoY Growth of 17% in TBV/Share and 16% in TCE Ratio
- \$153M in Excess Regulatory Capital (Above Well-Capitalized)
- Adjusted TCE Ratio of 6.9% if HTM Securities Loss was Recognized in AOCI







STRATEGIC INITIATIVES: Three Pillars of Execution

DRIVE REVENUES

Generate Loan Growth > Interest Rate Profile > Grow & Diversify Fee Income

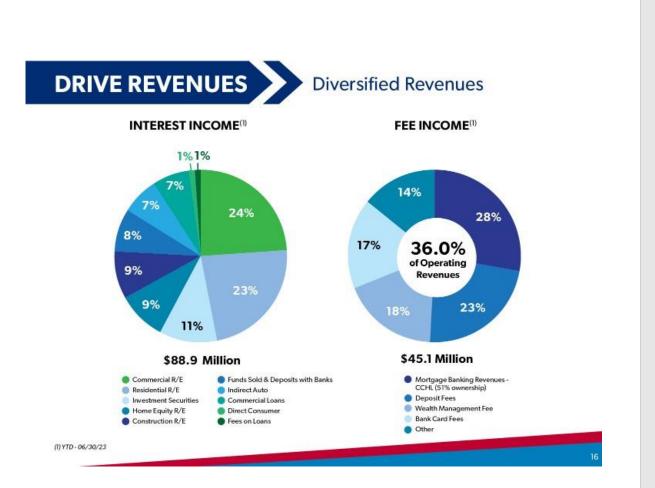
DISCIPLINED EXPENSE MANAGEMENT

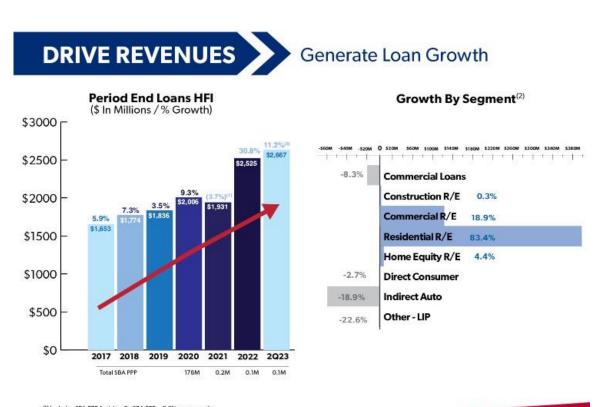
Committed to Expense Reduction > Efficiency Initiatives in Motion



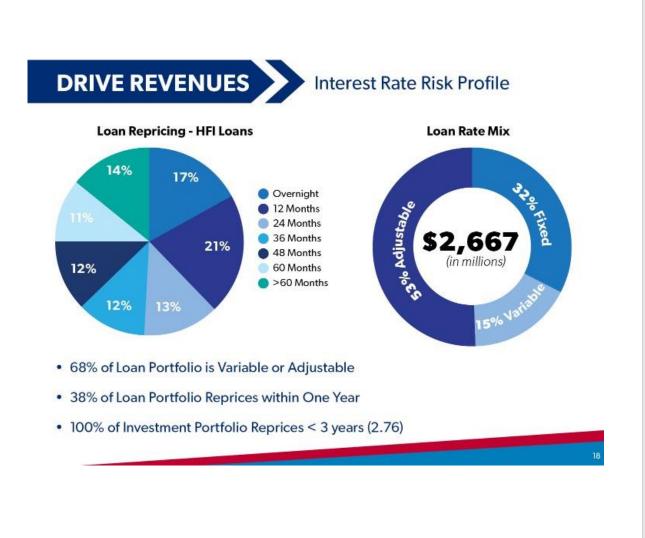
Organic Growth > Return Capital > Leverage Capital

> Executed Under a Strong Risk Management & Credit Culture <





⁽¹⁾ Includes SBA PPP Activity - Ex SBA PPP = 5.6% core growth (2) 20 2023 vs. 20 2022 (3) Annualized



DRIVE REVENUES





Growth Initiatives

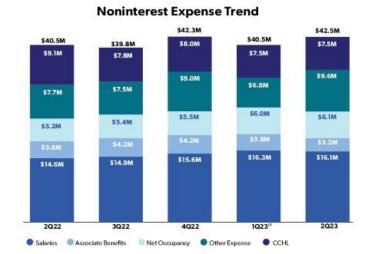


HIGHLIGHTS

 Wealth AUM of \$2.5B - 5 year CAGR of ~10%

EXPENSE MANAGEMENT Continued Focus on Expense Control

Expense Control



HIGHLIGHTS

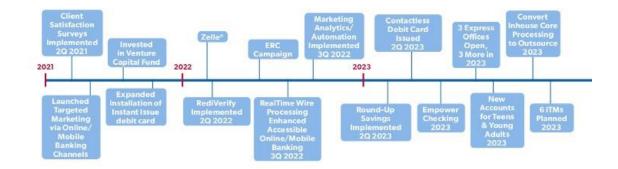
- Efficiency Initiatives in Motion - Banking Office Optimization
 - Process Improvement/RPA
 - Enhanced Digital Front Door
 - Leverage Virtual Tellers
 - Data Analytics/Automated
 - Target Marketing

(1) Pension settlement charge of \$1.8 million



Technology Initiatives to Propel Growth

Embracing Technology to Expand Product Offerings, Provide Exceptional Experiences & Improve Efficiency



Continuous Investment in Platforms to Improve Loan Workflow and Understand Client Profitability

ACQUISITION OPPORTUNITY

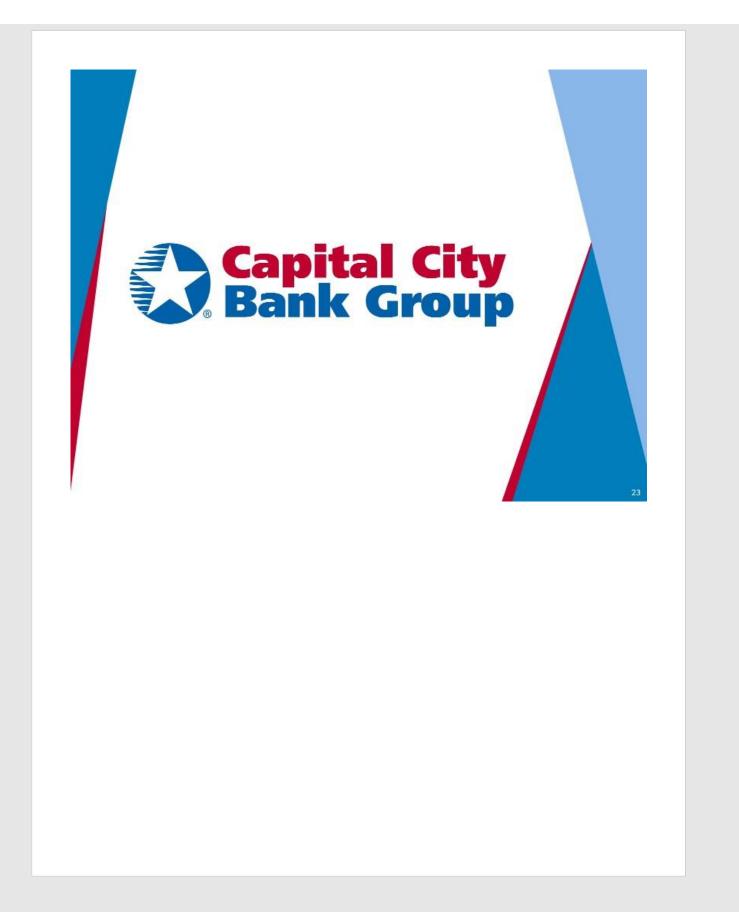
PROFILE

- Banks with \$200-600M Assets ~250 Total Banks
- TBV Pricing Attractive

TARGETS

- Strong Core Deposit Base
- Lack of Scale to Absorb Regulatory Cost
- Succession Plan Unclear



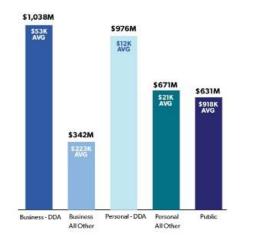


SUPPLEMENTAL INFORMATION



DEPOSIT FRANCHISE

Deposits Breakdown⁽¹⁾ Overall Average Account Balance \$27,787



Deposit Account Tenure Overall Average Tenure = 12 Years

 >5 years
 79%

 >10 years
 61%

 >15 years
 42%

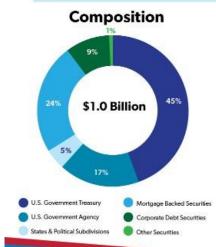
>20 years 27%

| Uninsured Deposit Analysis | (000's) | | |
|--------------------------------------|-----------|--|--|
| Uninsured Deposits (000's) | 1,605,922 | | |
| Less: Collateralized Deposits | (543,809) | | |
| Less: Affiliate Deposits (CCB owned) | (143,812) | | |
| Uninsured Deposits | 918,301 | | |
| Total Deposits ⁽²⁾ | 3,788,866 | | |
| Percentage of Uninsured Deposits | 24% | | |

(1) Does not include \$86.9M in Certificates of Deposit. (2) Total deposits as reported on Earnings Release dated 06/30/23

INVESTMENTS

- Very Short Total Portfolio Duration of 2.76 Years
- 73% is Government Guaranteed
- Total After-Tax Unrealized Loss at June 30, 2023: > AFS (AOCI) = \$28.3M (6.8% of Balance)
 - > HTM = \$34.5M (5.8% of Balance)
 - > Total Unrealized Loss = 6.2% of Balance

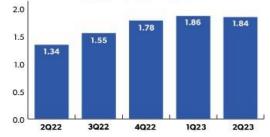


| Туре | | AFS | | | | | |
|--|---------|-------------------------------|-------------------|---------|-------------------------------|-------------------|--|
| | Balance | Pre-Tax Unrealized Loss | Duration (yrs) | Balance | Pre-Tax Unrealized Loss | Duration (yrs) | |
| U.S. Treasury | 22,047 | (1,797) | 2.2 | 432,157 | (25,365) | 2.0 | |
| U.S. Government Agencies & Corporations | 175,515 | (11,275) | 1.6 | | | | |
| State & Political Subdivisions | 46,842 | (5,958) | 4.3 | | | | |
| Mortgage-Backed Securities | 77,144 | (11,012) | 6.5 | 163,062 | (20,814) | 3.9 | |
| Corporate Securities | 95,317 | (7,934) | 2.8 | | | | |
| Total | 416,865 | (37,976) | 3.1 | 595,219 | (46,179) | 2.5 | |
| Memo: After-Tax | | (28,349) | | | (34,473) | | |

Dollars in thousands, unless otherwise noted; data as of June 30, 2023 Investment portfolio excludes non-marketable equity securities of \$1.7 million

26

Securities Yield



LIQUIDITY

- Strong Balance Sheet Flexibility:
 - > Loan/Deposit Ratio of **71%**
 - > Overnight Funds + Total Securities = 30% of Total Assets
 - > Overnight Funds + Free Securities = 14% of Total Assets
- 109% of Uninsured Deposits Are Covered By Overnight Funds, Free Securities, & FHLB Capacity
- Additional External Liquidity Sources of \$1.2B

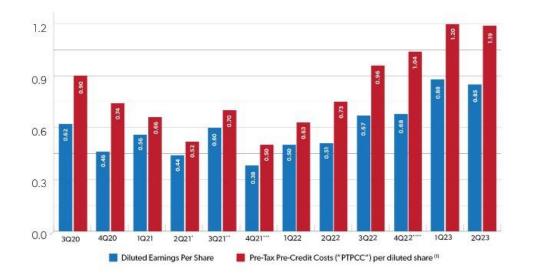


Overnight Funds & Investments



| as of June 30, 2023 \$ in thousands | Total Available | Amount Used | Net Availability |
|--|--------------------|----------------|---------------------|
| Internal Sources | | | |
| Free Securities (unpledged) | 347,071 | 70 | 347,071 |
| Overnight funds | 285,129 | | 285,129 |
| External Sources | | | |
| FHLB | 372,362 | | 372,362 |
| FRB | 391,773 | | 391,773 |
| Brokered Deposits | 219,978 | | 219,978 |
| Other | 175,000 | - | 175,000 |
| Total Liquidity | 1,791,313 | - | 1,791,313 |

QUARTERLY RESULTS



*Includes \$0.10 per share partial pension settlement expense ** Includes \$0.02 per share partial pension settlement expense *** Includes \$0.03 per share partial pension settlement expense **** Includes \$0.08 per share pension settlement expense (1) Adjusted Non-GAAP; See Appendix for Reconciliation

SECOND QUARTER 2023

| | 10.2023 | | 20.2023 | | \$ Change | % Change |
|-------------------------------|-----------|--------|-----------|-------|-----------|-----------|
| (Dollars in thousands) | Core CCBG | CCHL | Core CCBG | CCHL | Core CCBG | Core CCBC |
| Net Interest Income | 40,546 | (157) | 40,169 | (163) | (377) | -0.93% |
| Provision for Credit Losses | 3,130 | | 2,219 | | (911) | -29.11% |
| Deposit Fees | 5,239 | | 5,326 | 37 | 87 | 1.66% |
| Bank Card Fees | 3,726 | 1 1.00 | 3,795 | 1.1 | 69 | 1.85% |
| Wealth Management Fees | 3,928 | | 4,149 | | 221 | 5.63% |
| Mortgage Banking Fees | -3 | 6,995 | 1.75 | 5,837 | 0 | 0 |
| Other | 1,684 | 676 | 1,802 | 1,964 | 118 | 7.01% |
| Total Noninterest Income | 14,577 | 7,671 | 15,072 | 7,801 | 495 | 3.40% |
| Salaries | 16,268 | 5,361 | 16,133 | 5,357 | (135) | -0.83% |
| Other Associate Benefits | 3,780 | 227 | 3,175 | 219 | (605) | -16.01% |
| Total Compensation | 20,048 | 5,588 | 19,308 | 5,576 | (740) | -3.69% |
| Occupancy, Net | 6,005 | 757 | 6,065 | 755 | 60 | 1.00% |
| Other | 6,825 | 1,232 | 9,579 | 1,251 | 2,754 | 40.35% |
| Total Noninterest Expense | 32,878 | 7,577 | 34,952 | 7,582 | 2,074 | 6.31% |
| Operating Profit | 19,115 | (63) | 18,070 | 56 | (1,045) | -5.47% |
| Income Taxes | 4,126 | 7 | 3,525 | 19 | (601) | -14.57% |
| Net Income (Before CCHL) | 14,989 | (70) | 14,545 | 37 | (444) | -2.96% |
| CCHL 51% Interest, net of tax | (35) | (35) | 6 | 6 | 42 | -116.67% |
| CCBG Consolidated Net Income | 14,954 | | 14,551 | | (403) | -2.69% |
| CCBG Consolidated Diluted EPS | 0.88 | | 0.85 | | (0.03) | -2.64% |
| | L | | | | | |

QUARTER HIGHLIGHTS

- Tax-equivalent net interest income totaled \$40.1 million compared to \$40.5 million – net interest margin increased from 4,04% to 4,05% - total deposit cost increased 17 basis points to 43 basis points
- Loan balances grew \$75.3 million, or 2.9% (average), and \$30.1 million, or 1.1% (end of period)
- Deposit balances (including repurchase agreements) declined \$89.2 million, or 2.3% (average), and \$16.9 million, or 0.4% (end of period)
- Continued strong credit quality metrics lower provision expense of \$0.9 million reflected lower loan growth and net loan charge-offs (7 basis points of average loans) – the allowance coverage ratio increased from 1.01% to 1.05%.
- Noninterest income increased \$0.7 million, or 2.8%, due to higher wealth management fees, deposit fees, and bankcard fees. Total revenues and earnings (break-even) at CCHL included a \$1.4 million gain from the sale of MSRs
- Noninterest expense increased \$2.1 million, or 5.1%, primarily due to a \$1.8 million gain on the sale of a banking office in 10.2023. A one-time consulting payment of \$0.8 million and a \$0.3 million gain related to our SERP also impacted noninterest expense for 20.2023
- Tangible book value per share increased \$0.59, or 3.2%, driven by strong earnings – net unrealized loss on AFS securities remained stable

 Repurchased 40,495 shares of common stock compared to 25,241 shares in 1Q.23

NON-GAAP FINANCIAL MEASURES

We present a tangible common equity ratio that removes the effect of goodwill resulting from merger and acquisition activity. We believe this measure is useful to investors because it allows investors to more easily compare our capital adequacy to other companies in the industry. The GAAP to non-GAAP reconciliation is provided below.

| Dollars in Thousands | | 2019 | 2020 | 2021 | 2022 | 2023 |
|--|-----|-------------|-------------|-------------|-------------|-------------|
| TANGIBLE COMMON EQUITY RATIO | | | | _ | | |
| Shareowners' Equity (GAAP) | | \$327,016 | \$320,837 | \$383,166 | \$394,016 | \$420,779 |
| Less: Goodwill (GAAP) | | \$84,810 | \$89,095 | \$93,523 | \$93,093 | \$93,013 |
| Tangible Shareowners' Equity (non-GAAP) | A | \$242,206 | \$231,742 | \$289,643 | \$300,923 | \$327,766 |
| Total Assets (GAAP) | | \$3,088,953 | \$3,798,071 | \$4,263,849 | \$4,525,958 | \$4,399,563 |
| Less: Goodwill (GAAP) | | \$84,810 | \$89,095 | \$93,523 | \$93,093 | \$93,013 |
| Tangible Assets (non-GAAP) | в | \$3,004,143 | \$3,708,976 | \$4,170,326 | \$4,432,865 | \$4,306,550 |
| Tangible Common Equity Ratio | A/B | 8.06% | 6.25% | 6.95% | 6.79% | 7.61% |

Pre-tax pre-credit costs per diluted share is a measure used by management to evaluate core operating results exclusive of credit costs, including loan loss provision and other real estate expenses. We believe this measure is useful to investors because it allows investors to more easily compare our core operating results to other companies in the industry. The GAAP to non-GAAP reconciliation is provided below.

| Dollars in Thousands | | 2021 | 2022 | 2023 |
|--|-----|------------|----------|-----------|
| PRE-TAX PRE-CREDIT COSTS Per Diluted Share | | | | |
| Income Before Income Taxes (GAAP) | | \$43,231 | \$50,231 | \$37,183 |
| Plus: Provision for Loan Losses (GAAP) | | \$ (1,553) | \$7,162 | \$5,349 |
| Plus: Other Real Estate Owned Expense (GAAP) | | \$(1,488) | \$(337) | \$(1,855) |
| Pre-Tax Pre-Credit Costs (non-GAAP) | A | \$40,190 | \$57,056 | \$40,677 |
| Average Diluted Common Shares (GAAP) | В | 16,893 | 16,985 | 17,040 |
| Pre-Tax Pre-Credit Costs Per Diluted Share | A/B | \$2.38 | \$3.36 | \$2.39 |

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